



August 25, 2009

Mr. David Hess  
President  
Pratt & Whitney  
400 Main Street  
East Hartford, CT 06108

Dear Mr. Hess:

We are writing regarding the possible closing of the Cheshire Engine Center and the Connecticut Airfoil and Repair Operations in East Hartford. If undertaken, this action would seriously undermine the relationship between Pratt & Whitney and its employees who have built and protected the company's reputation, and with the State of Connecticut, which has supported Pratt & Whitney without exception for almost a century.

We understand that the nation's economic downturn has had a major impact across the country, precipitating action by businesses and employees alike. However, this downturn is not the first that Pratt & Whitney and the State of Connecticut have weathered together. For years, during challenging economic times, Pratt & Whitney, the State and the company's employees have worked together to ensure the company's ongoing, robust presence in Connecticut. With this in mind, we encourage you, during the ongoing "meet and confer" process, to approach those discussions with the same spirit that has avoided large job losses in the past and which has ensured a climate in Connecticut that has fostered the success and growth of Pratt & Whitney over many years. One option that you may choose to consider would be to delay any closure decisions until late 2010, when the current contract with the International Association of Machinists expires. This would allow a holistic approach to the many issues your company faces and avoid a rush to judgment on these specific sites. It would also allow for appropriate time to confer with the State of Connecticut regarding any assistance that could be provided to keep these jobs in Connecticut.

We all can agree that the Pratt & Whitney employees, including those who would be affected by the potential closures, are some of the most skilled in the nation. The loss of these facilities would not only mean harsh economic consequences for the employees and their families, but also the loss to Pratt & Whitney and the nation of a deep and varied knowledge base and skill set that your company, our State and nation need. Looking past current and temporary economic conditions, any employment action of this magnitude would have short and long-term negative consequences on the company's and our nation's ability to remain competitive.

We strongly encourage you to avoid the closing of these two Connecticut facilities and we look forward to working with you in the coming weeks and months to help preserve the jobs here in Connecticut and in doing so, support our state's competitiveness and economic vitality. Because

of the critical importance of this issue to our state, we would appreciate the opportunity to meet with you to discuss the situation and the alternative we support and will contact you shortly to follow up on this request.

Sincerely,

Mr. Jodi Gill  
Mrs. Brynny

Gray Wyman

Christopher G. Doran

Michelle M  
Gary L. Bear

Thomas P. Haffey

Sam Caligiuri

Elizabeth H. Esty

Vickie Nardella

Chris Dodd

Jon Lick

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Joe Courtney

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Jim Hironaka  
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Donald E. Blumenthal

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Henry Genga

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Jason Ray